

Teaching In Nursing -- A Guide For Faculty PDF (Limited Copy)

Diane M. Billings



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Teaching In Nursing -- A Guide For Faculty Summary

"Empowering Nurse Educators: Transformative Strategies for
Effective Learning"

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About the book

In the rapidly evolving landscape of healthcare, the role of a nursing educator is more critical than ever. "Teaching in Nursing: A Guide for Faculty" by Diane M. Billings stands as an indispensable resource, offering a comprehensive framework to navigate the dynamic world of nursing education. With keen insights and practical strategies, this guide empowers educators to bridge the gap between foundational concepts and innovative teaching practices. Billings masterfully weaves together evidence-based approaches, interactive methodologies, and reflective tools to cultivate effective learning environments. Whether you're a seasoned instructor or just embarking on your teaching journey, this book beckons you to revolutionize your approach, inspiring a new generation of nurses who are not only skilled in their craft but also compassionately attuned to the evolving demands of healthcare. Dive into this transformative guide and enrich both your professional growth and the academic successes of your students.

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About the author

Dr. Diane M. Billings is a distinguished figure in the realm of nursing education, renowned for her extensive contributions to both academia and nursing practice. With a career dedicated to the advancement of nursing education, Dr. Billings has garnered respect and admiration from peers and students alike for her innovative teaching methods and commitment to excellence. She holds advanced degrees in nursing and education, which serve as a foundation for her deep expertise in curriculum development and teaching strategies. As an author, she has penned numerous influential works, including co-authoring the highly regarded "Teaching in Nursing: A Guide for Faculty," a testament to her dedication to guiding the next generation of nursing educators. Her influence extends beyond the classroom, impacting the broader field of nursing education through her roles in various academic and professional organizations where she continues to shape best practices in teaching and learning in nursing.

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Chapter 1 Summary: 1: Teaching in Nursing: The Faculty Role

The evolution of nursing faculty roles reflects the broader transitions in nursing education from service-based training to more complex and rigorous academic environments. As nursing education has integrated into colleges and universities, the expectations and obligations of nursing faculty have expanded significantly. Factors such as the ongoing shortage of nursing faculty, increasing diversity, limited fiscal resources, healthcare reform, technological advancements, evidence-based practice demands, and heightened societal expectations for educational accountability have all contributed to this complexity.

Nursing educators face the dual challenge of maintaining exemplary clinical skills amidst a prolonged nursing shortage and meeting certification requirements not just in clinical areas but also as certified nurse educators. This includes credentials offered by the National League for Nursing's Academic Nurse Educator Certification Program, aimed at bridging the education-practice gap. Despite efforts to increase graduate numbers, a scarcity of faculty and resources leads to significant enrollment limitations. The Institute of Medicine's report emphasizes the need for a workforce where the majority hold bachelor's degrees and doctorates, yet a lack of faculty prepared with doctoral-level education hinders this goal.

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Historically, faculty roles have shifted from a singular focus on teaching in colonial times, through public service expectations arising from legislation like the Morrill and Hatch Acts, to a strong emphasis on research from the mid-nineteenth century onward. This evolution mirrors larger educational trends and demands adaptability from nursing faculty as they navigate balancing teaching, research, and service responsibilities within varied institutional missions.

Nursing education today is amid transformation, driven by changes in healthcare policy and academic expectations. This includes integration of advanced technologies, a move toward a learner-centric model, and the necessity to adapt curricula to produce graduates ready for evolving healthcare roles. Faculty are also engaged in expanding representation and cultural competence to meet the needs of diverse and underserved populations.

The appointment, promotion, and tenure processes in academia are structured around clear criteria set by institutions, requiring faculty to define an area of excellence. Tenure, a reciprocal commitment between institution and educator, provides academic freedom but not without its challenges and scrutiny in contemporary academia. The tenure process is coupled with promotion, which relies on documented excellence in teaching, research, and service.

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Mentorship plays a crucial role in faculty development, especially given the multifaceted demands on educators. It aids in establishing research pathways and balancing professional responsibilities. New models of scholarship, as proposed by Boyer, advocate a holistic definition of scholarly work encompassing discovery, integration, application, and teaching. This paradigm supports nursing's practice model, urging faculty to connect research with theory and practice to enhance educational outcomes.

The National League for Nursing outlines eight core competencies essential for nurse educators, covering teaching, learner development, curriculum evaluation, leadership, and continuous professional growth. Orientation and faculty development programs are vital to equip educators with the skills necessary for effective teaching and adaptation to rapid changes in education and healthcare landscapes.

In conclusion, the role of nursing faculty is both challenging and rewarding, offering opportunities to influence future nursing practice, contribute to professional knowledge, and impact educational methodologies. Faculty positions uniquely allow nurses to extend their influence beyond patient care to shaping future generations and advancing healthcare outcomes.

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Chapter 2 Summary: 2: Strategies to Support Diverse Learning Needs of Students

In contemporary nursing education, accommodating the diverse learning needs and expectations of students is crucial. This chapter, co-authored by Ann M. Popkess and Joan L. Frey, examines the demographic trends of nursing students and strategies to enhance their educational success. Given the diverse backgrounds, technological adeptness, and varying levels of life experience among students, educators must construct interactive and inclusive learning environments to integrate students into the dynamic healthcare system.

Demographic Trends and Diversity in Nursing Education

The chapter highlights growing diversity in the United States population and the corresponding healthcare needs, emphasizing the importance of increased diversity within the healthcare workforce. Nursing students now come from more varied racial and ethnic backgrounds than ever before. However, there remains a significant underrepresentation of minority groups among students and faculty, challenging nursing programs to recruit and retain a workforce reflective of society's diversity.

The chapter outlines the generational shifts among nursing students, with a prominent presence of Generation X, Millennials (Gen Y), and the emerging

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Generation Z. Each generation presents distinct perspectives and learning preferences, necessitating adaptive teaching strategies to engage and support them effectively.

Challenges and Strategies for Diverse Student Populations

Key challenges include the lack of financial resources, inadequate academic preparation, language barriers for non-native English speakers, and a paucity of diverse faculty serving as role models. Addressing these requires targeted strategies such as mentorship programs, financial aid access, academic skill development, and culturally competent teaching methods.

Role Models and Support Systems

Creating support systems like mentorship by practicing minority nurses and faculty members, who can act as role models, is pivotal for minority student success. This involves fostering an academic culture that values diverse ideas and supports minority students' unique needs.

Generational and Gender Diversity

With a rising number of male students and increased representation of various cultural backgrounds, nurse educators must ensure that the learning environment is inclusive and free from bias. Initiatives are encouraged to

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provide male students with peer support and role models, as their presence remains sparse in nursing.

Veterans and First-Generation College Students

Veterans transitioning to nursing education face unique challenges, compounded by their prior military experiences. Special programs like the Helping Veterans Become Nurses Initiative aim to streamline their integration into nursing education. First-generation students encounter difficulties in adapting to the college environment, necessitating student-centered support to guide them through the academic journey.

Teaching Strategies for Success

To meet diverse needs, educators are urged to employ varied teaching strategies that cater to different learning styles, such as simulations, problem-based learning, and engaging multimedia resources. Understanding and applying different learning style models, such as Kolb's Experiential Learning Model and VARK, can enhance teaching effectiveness.

Assessing Outcomes and Preparing for Practice

The chapter discusses the repercussions of high-stakes testing, urging educators to consider the diverse backgrounds of students and ensure

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equitable assessment practices. Graduates often face challenges transitioning into practice, highlighting the need for supportive residency programs that bridge educational experiences with professional demands.

Conclusion

Addressing the diverse needs of students requires a committed effort from educators to foster an inclusive and supportive educational environment. Through strategic initiatives and a focus on diversity, nursing programs can better prepare a competent and representative workforce to meet the healthcare needs of society.

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Chapter 3 Summary: 3: The Academic Performance of Students: Legal and Ethical Issues

In "The Academic Performance of Students: Legal and Ethical Issues," Linda S. Christensen explores the multifaceted responsibilities of nursing faculty in fostering the learning process, developing curricula, and evaluating students. Faculty must navigate legal and ethical landscapes that parallel those nurses encounter in practice. Without a firm understanding of these principles, significant issues can arise. The chapter emphasizes proactive measures, such as fostering respectful student-faculty relationships, to minimize potential conflicts and litigation.

The educational goal is to ensure students gain the competencies needed for safe, effective nursing care. By adhering to legal and ethical standards, educators contribute significantly to this objective. The chapter discusses key issues like due process, student appeal processes, assisting failing students, and addressing academic dishonesty.

Student-faculty interactions are pivotal to educational quality and success. Reports like the Sullivan Commission (2004) highlight the impact of these relationships on learning. The National League for Nursing suggests learning environments should promote collaboration, trust, and equality. Effective educators foster development through diverse teaching strategies and appreciation of cultural diversity.

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Legal considerations are crucial in evaluating student performance due to their direct impact on student progression and career prospects. Faculty are responsible for upholding standards and providing due process. Historical cases like *Board of Curators of the University of Missouri v. Horowitz* (1978) underscore this responsibility, emphasizing that academic evaluation must be fair and non-capricious.

Students have rights reflected in concepts like due process, which ensures fairness and respect for student rights. This concept is grounded in the U.S. Constitution and applied in educational settings. The chapter details procedural and substantive due process, illustrating how faculty can uphold these rights through clear communication of standards, consistent evaluation, and transparent appeal processes.

Fair treatment and confidentiality are also legal requirements. Students should expect equitable standards and privacy regarding their academic performance. Confidentiality, guided by laws like FERPA and HIPAA, is crucial, ensuring that student records are protected and private information is disclosed only under compelling circumstances.

To avoid litigation, schools should maintain transparent, consistent policies regarding academic standards, progression, and appeal processes. Regular feedback and clear communication on student performance are essential. The

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chapter cites examples to illustrate due process, such as the case of Jane Short, demonstrating how faculty can uphold student rights in practice.

Faculty must also navigate academic failure in both classroom and clinical settings. This responsibility is daunting due to its implications for students and educators alike. Legal precedents firmly support faculty's role in evaluating performance, with courts recognizing the academic standards set by educators.

In the clinical setting, faculty must ensure students meet competencies for safe practice. Students provide care under supervision, and faculty must balance student learning with patient safety. Faculty have legal and ethical duties to evaluate students impartially and ensure deficiencies are addressed.

The classroom sets its unique challenges. Students face rigorous expectations, and factors like time management, multiple roles, cognitive ability, and learning disabilities can affect performance. Faculty should identify at-risk students and offer support services, such as tutoring and workshops, to enhance student success and retention.

Ethical issues like academic dishonesty further complicate student-faculty dynamics. Dishonesty in academia, often not perceived as unethical by students, necessitates faculty vigilance. The chapter discusses the expanding range of cheating methods and suggests strategies to deter it, emphasizing

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the importance of ethics integration throughout the curriculum.

Positive student-faculty relationships enhance learning experiences. Faculty should strive for open dialogue, respect, and effective communication, avoiding behaviors that could damage professional relationships or violate ethical standards. In summary, the chapter highlights the importance of upholding legal and ethical standards in nursing education to foster student success and maintain the profession's integrity.

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Chapter 4: 4: Facilitating Learning for Students with Disabilities

This comprehensive chapter explores the historical and legal framework underpinning the education of students with disabilities, particularly in nursing programs. It spans key legislative milestones, such as the Rehabilitation Act of 1973 and the Americans with Disabilities Act (ADA) of 1990, which prohibit discrimination and mandate accommodations in institutions receiving federal funds. The ADA was later amended in 2008 to strengthen protections, significantly impacting higher education by increasing the enrollment of students with disabilities, including those in nursing programs.

The chapter highlights the challenges faced by nursing students with disabilities, which can range from physical impairments such as visual or hearing disabilities to learning disabilities and substance abuse issues. A particular emphasis is placed on learning disabilities, the most widespread on college campuses, which can manifest as difficulties in reading, writing, or processing instructions. The chapter stresses the importance of early diagnosis and tailored accommodations to provide these students with fair opportunities for success.

Globally, similar frameworks exist, such as the UK's Disability Discrimination Act, providing guidelines for accommodating nursing

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students with disabilities. However, despite legal frameworks, faculty often exhibit reservations towards students with disabilities due to safety concerns, indicating a preference for able-bodied students. This attitude necessitates a shift towards a more inclusive mindset.

To accommodate students with disabilities effectively, the chapter advocates for a multifaceted approach, including collaboration with practice partners and employing holistic and student-centered strategies. Accommodations might include alternative test-taking environments, extended timeframes, and assistive devices such as amplified stethoscopes for students with hearing impairments. Additionally, the integration of universal design principles in teaching can help cater to diverse learning styles, benefitting all students.

Faculty responsibilities are underscored, with strong recommendations for confidentiality and sensitivity in handling disability disclosures. Nursing educators are urged to separate essential components of education from traditional ones, recognizing diverse career paths within nursing that do not require bedside skills. Building strong partnerships with clinical agencies is suggested to facilitate integration and provide practical experiences for disabled students.

The chapter also addresses substance abuse and mental health issues among nursing students, underscoring the need for institutional policies that balance

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student rights with safety concerns. The rigorous demands of nursing programs coupled with the availability of substances can exacerbate stress, leading to mental health challenges. Faculty must be vigilant in identifying signs of distress, offering timely interventions, and ensuring compliance with legal protections under the ADA.

Overall, the chapter calls for an open attitude towards students with disabilities, stressing that they should not be seen merely as persons with hindrances but as individuals with unique needs that, when met, allow for full participation and contribution to the nursing field. It encourages future research and advocacy to enhance the support systems for these students, ensuring their academic and professional success.

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Chapter 5 Summary: 5: Forces and Issues Influencing Curriculum Development

The chapter "Forces and Issues Influencing Curriculum Development" by Linda M. Veltri and Halina Barber outlines the external and internal factors that affect nursing education. It emphasizes the necessity for nurse educators to continuously revise curricula to ensure alignment with global trends, healthcare reforms, demographic shifts, technological advancements, and evolving healthcare delivery models.

External Influences:

- 1. Healthcare Reform:** Initiated by the Patient Protection and Affordable Care Act (PPACA) of 2010, healthcare reform aims at improving access and reducing costs while enhancing care quality. This reform has reshaped nursing education, pushing curricula to focus on community and ambulatory care, wellness, prevention, and palliative care. It mandates coordination skills, interprofessional collaboration, and leadership development among nursing graduates.
- 2. Global Disasters and Violence:** Nurses must be trained to respond to modern global challenges, such as natural disasters, bioterrorism, and pandemics. Curriculum is being adapted to provide skills in emergency response, psychological support, and interdisciplinary cooperation in crisis



situations.

3. Demographic Changes: With an aging population and increased diversity, nursing education must address geriatric care and culturally competent practice. The End-of-Life Nursing Education Consortium (ELNEC) is an initiative that supports training in palliative care, which is crucial given these demographic shifts.

4. Technological Advancements: The rise of EHRs and digital tools has redefined nursing practice and education. Informatics is integral to curricula to ensure nursing students are proficient in tech-based patient care and data management. Simulation and e-learning have revolutionized how students engage with educational content.

5. Globalization: Global health concepts are now essential in nursing curricula, promoting an understanding of international health challenges and cultural sensitivities. This reflects the increasingly interconnected world where nurses may work across borders.

6. Environmental Considerations: Nurses are encouraged to consider environmental health and sustainability. Awareness of issues like climate change and pollution is crucial, as these affect public health and nursing responsibilities.

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Internal Influences and Higher Education Context:

- 1. Higher Education Challenges:** Affordability, accessibility, and accountability remain critical issues for educational institutions. Nursing programs must adapt to financial constraints while ensuring quality education. Internationalization provides opportunities for cross-cultural exchange and increased funding.
- 2. Competencies for Contemporary Practice:** Modern nursing demands competencies in leadership, critical thinking, evidence-based practice, and interdisciplinary team collaboration. The emphasis is on cultivating skills that align with the evolving healthcare environment.
- 3. Emerging Educational Initiatives:** The introduction of degrees like the Clinical Nurse Leader (CNL) and Doctor of Nursing Practice (DNP) highlights the profession's efforts to meet healthcare's changing demands. These roles focus on leadership, patient care optimization, and advanced clinical practice.

Strategic Approaches:

To adapt effectively, nursing education utilizes strategies such as environmental scanning, strategic planning (including SWOT analysis), and survey research to identify influential trends and shape responsive curricula.

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By maintaining awareness of broader socio-economic and political trends, educators can ensure nursing curricula are relevant and forward-thinking.

Overall, the chapter underscores the importance of a proactive, informed approach to curriculum development in nursing education, ensuring that graduates are well-prepared for contemporary and future healthcare challenges.

Category	Influence	Description
External Influences	Healthcare Reform	Driven by the PPACA of 2010, it reshapes nursing education focusing on community care, prevention, leadership, and interprofessional collaboration.
Global Disasters and Violence	Necessitates training for emergency response, psychological support, and interdisciplinary cooperation during crises like pandemics and natural disasters.	
Demographic Changes	Focus on geriatric care and cultural competence due to an aging, diverse population, with initiatives like ELNEC for palliative care training.	
Technological Advancements	Integration of EHRs and digital tools in curricula, emphasizing tech proficiency through informatics, simulation, and e-learning.	
Globalization	Inclusion of global health concepts to address international	



Category	Influence	Description
	challenges and cultural sensitivity, reflecting a globally connected workforce.	
Environmental Considerations	Incorporates awareness of climate change and pollution impacts on health and nursing responsibilities.	
Internal Influences and Higher Education Context	Higher Education Challenges	Address affordability and accessibility while ensuring quality. Focus on internationalization for cross-cultural exchange and financial benefits.
Competencies for Contemporary Practice	Emphasis on leadership, critical thinking, and evidence-based practice aligned with a dynamic healthcare landscape.	
Emerging Educational Initiatives	Development of roles like CNL and DNP to meet healthcare's evolving demands through leadership and advanced practice.	
Strategic Approaches	Use of environmental scanning, strategic planning, and survey research for responsive curriculum development.	

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Critical Thinking

Key Point: Adaptability in Curriculum Development

Critical Interpretation: This chapter's exploration of curriculum development emphasizes the profound inspiration adaptability in education can provide to one's life. Just as nurse educators continuously update their curricula to align with sweeping changes in healthcare, you too can draw inspiration from this vigilance and adaptability. In your personal and professional journeys, being open to change and ready to reframe your approach to match evolving circumstances becomes a powerful tool for growth. Life, much like nursing education, is dynamic and marked by constant shifts influenced by technology, societal needs, and global trends. Embracing always-changing paradigms strengthens resilience, nurtures innovation, and prepares you for unyielding challenges. This adaptability not only ensures relevance in a rapidly changing world but also achieves an intrinsic harmony, allowing you to make impactful contributions both to your immediate community and broader society.

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Chapter 6 Summary: 6: An Introduction to Curriculum Development

In "An Introduction to Curriculum Development," Dori Taylor Sullivan explores the essential process of crafting and evolving curricula, particularly within the field of nursing education. Curriculum development is crucial for educators to ensure that students achieve professional standards and meet societal health needs. The National League for Nursing emphasizes the responsibility of faculty in creating and evaluating curricula that remain current and relevant.

Sullivan discusses various external pressures on higher education, including cost concerns and faculty shortages, which demand creative and adaptable curriculum models. These models must address diverse student needs and incorporate flexible learning while ensuring educational quality and responsiveness to global education demands.

A significant part of curriculum development involves understanding and applying different educational ideologies. Sullivan identifies four major ideologies affecting curriculum design: Scholar Academic, Social Efficiency, Learner-Centered, and Social Reconstruction. Each ideology shapes the way curricula are structured and delivered, influencing both educational content and pedagogy. For instance, the Scholar Academic ideology focuses on disciplinary knowledge, while Social Efficiency

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emphasizes meeting societal needs through skilled graduates.

Learner-Centered ideology prioritizes individual student growth, and Social Reconstruction aims to address societal issues through education.

Nursing education frequently reflects these ideologies, though Learner-Centered approaches are often less emphasized due to mandatory competencies required for licensure. Sullivan notes the growing influence of learner-centered strategies in nursing education, fostering engagement and practical application.

The chapter also covers the definition and history of curriculum development. Early on, curriculum was seen as a course of study, but modern views consider it an evolving interaction between students and faculty, shaped by contextual factors and diverse educational experiences.

Sullivan outlines types of curricula such as official, operational, and hidden, each reflecting different facets of a student's learning experience.

Acknowledging both the visible structure and implicit lessons, educators can better design programs that fulfill stated educational missions and meet professional standards.

To develop contemporary nursing curricula, particularly important concepts like patient safety, leadership, and cultural sensitivity must be emphasized. These priorities ensure students are ready for the complexities of modern

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healthcare and lifelong learning.

The chapter touches on the faculty's role in curriculum development, stressing involvement in all stages of curriculum planning, from setting learning outcomes to designing relevant educational experiences. Faculty collaboration and stakeholder engagement are highlighted as essential for ensuring curricula meet current and future industry needs.

Moreover, Sullivan examines recent trends demanding curricular change, such as interprofessional education, increased use of simulation, and the integration of online learning technologies. The evolving landscape necessitates innovative approaches like flipped classrooms and competency-based education to prepare students for real-world challenges.

Ultimately, the chapter calls for careful evaluation and ongoing revision of curricula to maintain alignment with educational goals and societal needs. By embracing innovative teaching strategies and continuous improvement, nursing education can effectively prepare graduates to lead in dynamic healthcare environments.

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Critical Thinking

Key Point: The Influence of Educational Ideologies on Curriculum

Critical Interpretation: Understanding the impact and interaction of various educational ideologies in curriculum development, such as Scholar Academic, Social Efficiency, Learner-Centered, and Social Reconstruction, not only informs teaching strategies but also inspires a reflective approach to personal growth and societal contribution in everyday life. It challenges you to recognize the necessity for a balanced perspective that encompasses both personal development and societal welfare. By adopting a learner-centered mindset, you empower yourself and others to continuously evolve, prioritize personal experiences, and apply learned knowledge to address real-world challenges. This awareness inspires a commitment to both lifelong learning and the collective betterment of society.

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Chapter 7 Summary: 7: Philosophical Foundations of the Curriculum

In "Philosophical Foundations of the Curriculum," the author Theresa M. Valiga underscores the critical role of philosophy in shaping the curriculum of a nursing school. The chapter asserts that, contrary to the tendency of relegating philosophical statements to mere formalities for external reviewers, a school's philosophy should actively guide educational practices, decisions, and planning. Valiga emphasizes that a philosophical statement should be a "living document" reflecting the collective beliefs and values of faculty, administrators, and students, influencing the curriculum's design, implementation, and evaluation.

The chapter builds on the works of educational philosophers like Maxine Greene and Parker Palmer. Greene advocated for "doing philosophy" by engaging educators in critical self-reflection about teaching practices, encouraging awareness of personal presuppositions and commitments. Palmer added that education should transcend objective knowledge, nurturing a human, personal perspective in the teaching-learning dynamic, where educators teach through their authentic selves.

A philosophical statement is more than words; it's a narrative of values that governs action and decision-making within an educational institution. This section details how a school's philosophy should align with its mission,

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vision, and values—expressing fundamental beliefs about human beings, society, and education, thereby forming the backbone of the curriculum framework. Diverse educational ideologies, such as behaviorism, humanism, and existentialism, illustrate varying philosophical perspectives that compete or harmonize in influencing educational practices.

The chapter delves into three central educational ideologies: romanticism, cultural transmission, and progressivism. Romanticism, rooted in the 1960s, champions a highly learner-centered approach that fosters creativity and individual expression, which some argue underpins nursing education today despite content-heavy curricula. Cultural transmission emphasizes conveying societal values and knowledge rigidly. Progressivism, meanwhile, facilitates problem-solving and total learner development, encouraging critical thinking and interaction with the world.

Valiga further distinguishes a school's philosophical statement by detailing its metaparadigm, typically addressing beliefs about human beings, society and the environment, health, and the nursing profession. Faculty must reconcile their individual beliefs within these contexts to form a unified philosophy that resonates across educational practices and curriculum structuring.

The crafting or revision of a philosophical statement involves rigorous dialogue and debate among faculty to explore fundamental beliefs and

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reconcile differences. This process ensures the alignment of the curriculum with shared values, helping prevent discrepancies in educational delivery known as the hidden curriculum, where unplanned and unspoken educational influences affect student experiences.

In essence, the chapter urges nursing educators to integrate philosophy substantively into their educational practices, using it to guide not only curriculum content but also the relational and developmental aspects of education. This philosophical foundation, as Valiga elaborates, enriches teaching, fosters genuine educator-student relationships, and provides insight essential for curricular innovation and improvement. Therefore, developing or refining a school's philosophical stance is a profound and ongoing collective endeavor that should continually debate and articulate the values that underpin nursing education and practice.

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Critical Thinking

Key Point: Philosophical statements as 'living documents'

Critical Interpretation: Imagine being the architect of your own life's journey, sculpting your path with a philosophy that isn't carved in stone, but thrives and evolves as you grow. Just as Theresa M. Valiga emphasizes the necessity of a school's philosophy being a 'living document,' you are encouraged to adopt a personal philosophy that guides your actions and decisions daily. This key point inspires you to forge a dynamic and reflective set of beliefs that resonates with who you are at any given moment, aligning with your life mission and values. By frequently revisiting and refining your philosophy, much like a school refining its curriculum, you ensure that each step you take enriches your life's purpose, making every experience a lesson that adds depth and meaning to your personal narrative. Embrace this continuous process of self-reflection and adaptation, allowing your philosophy to breathe new life into your aspirations and accomplishments.

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Chapter 8: 8: Curriculum Models for Undergraduate Programs

The evolving landscape of healthcare presents nursing educators with a unique opportunity to rethink and innovate undergraduate nursing curricula. Susan M. Hendricks explores how modern curriculums not only prepare students for professional licensure but also aim to integrate comprehensive learning experiences and a focus on global health perspectives. This approach aligns with the broad curriculum concept put forth by Dezure, emphasizing adaptability to new teaching methodologies and student needs in a dynamic healthcare environment.

Historically, undergraduate nursing education has been critiqued and reformed to align with industry expectations, emphasizing outcomes that gauge a graduate's ability to apply their learning practically. Tanner (2010) and Dezure (2010) argue for curriculum designs that emphasize critical competencies over exhaustive specific content areas, integrating learning experiences beyond traditional teaching methods.

The call for transformation in nursing curricula extends to accommodating advancements in technology and evidence-based practices. Benner et al. (2010) recommend radical changes to avoid overwhelming content additions in curricula, focusing on core competencies required for contemporary practice. Mackey and colleagues further suggest adapting to various

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environments like home-based care and addressing social determinants of health, thus diversifying traditional competencies to include new roles and technologies in healthcare.

Undergraduate programs in nursing provide pathways for multiple levels of entry into professional practice, from Licensed Practical Nurse (LPN) programs to Bachelor of Science in Nursing (BSN) degrees, offering a foundation for advanced education. The changing expectations in healthcare have led to preferences for BSN-prepared nurses, supporting the increasing necessity for academic progression models that align with the Institute of Medicine's recommendations for a higher-prepared nursing workforce.

The curricula's design must account for congruence with the institution's mission and the expectations of stakeholders, including regulatory bodies, to maintain high educational standards while also facilitating innovation in educational models. Advances in educational technology and diverse program offerings have spurred flexible academic progression models, catering to a broad array of student demographics and supporting the evolving demands in healthcare settings.

Florence Nightingale's influence persists, advocating for an understanding of human health beyond disease, focusing on philosophy and theory as integral to nurse education. Today, the emphasis has shifted to outcome-driven curricula, yet the integration of theory remains essential in nurturing critical

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thinking among nursing students, transforming them from "doers" into "thinkers."

Major reforms are influenced by guiding principles from prestigious bodies like the American Organization of Nurse Executives and the Quality and Safety Education for Nurses (QSEN), which prioritize professional competencies, interdisciplinary collaboration, and delivering safe patient-centered care. Interprofessional education, as advocated by the World Health Organization, pushes for collaborative practice as a standard in improving patient outcomes globally.

Recognizing the importance of diversity in nursing education, schools aim to attract a wide spectrum of students, reflecting community diversity and fostering inclusive environments. This is coupled with a focus on addressing stakeholder demands, licensing requirements, and future trends that ensure curricula remain relevant to fast-evolving healthcare challenges.

Various models, including LPN, diploma, associate, and baccalaureate programs, provide structured pathways into the nursing field, meeting different educational and workforce needs. The expanded role of community colleges in offering bachelor degrees signifies this adaptation, emphasizing the importance of adapting curricula to prepare nurses for diverse settings, from acute care to community health roles.

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Academic progression models are pivotal in enabling nurses to advance their education seamlessly, supporting the transitioning from LPNs to RNs or advancing from ASN to master's levels. These models emphasize efficiency, experiential learning, and portability of educational credits, making career progression more accessible and diverse.

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Chapter 9 Summary: 9: Curriculum Models for Graduate Programs

In the contemporary landscape of graduate nursing education, a significant paradigm shift is occurring in response to evolving healthcare, societal, and professional demands. A shortage of nurses prepared with advanced degrees for roles such as administrators, educators, nurse scientists, and advanced practice practitioners is prompting a reevaluation of traditional curriculum models. This chapter explores the historical evolution of graduate nursing education in the U.S., the development of master's and doctoral programs, faculty preparation for these roles, and the future trends influencing nursing graduate programs.

Historical Context and Today's Landscape

Graduate nursing education began in the early twentieth century, initially reserved for nurses in administrative or supervisory roles. Today, advanced degrees are crucial for nurses aspiring to roles such as nurse practitioners, clinical nurse specialists, nurse anesthetists, and educators. Curriculum models are now adapting to meet the demand for nurses to enter advanced roles earlier in their careers, thus maximizing their contributions to healthcare over their lifespans.

Master's Programs Evolution

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The growth of master's programs began with just 14 programs in 1960, focusing initially on clinical specialization in areas like psychiatric nursing. Federal actions like the Nurse Training Act of 1964 expanded these programs, increasing the demand for nurse educators and administrators. The master's programs evolved from concentrating on administrative functionalities to clinical specializations to improve patient care comprehensively. The Clinical Nurse Leader (CNL) role emerged as a generalist position at the master's level, designed to improve patient outcomes and promote evidence-based practice.

Development of Doctoral Programs

Doctoral education began in the 1920s to prepare nurses for teaching and administrative roles, initially leading to education-focused doctorates at institutions like Teachers College, Columbia University. The focus toward developing nursing theory and research led to the growth of PhD programs primarily during the later twentieth century. In parallel, Doctor of Nursing Practice (DNP) programs emerged, emphasizing clinical application and leadership in healthcare systems, with the DNP degree gaining traction as the preferred credential for advanced practice roles.

Regulation and Professional Standards

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The APRN Consensus Model and bodies like the National Organization of Nurse Practitioner Faculties have been instrumental in setting the standards for curriculum development and practice. This model, along with professional collaborations, aims to standardize APRN roles across states, focusing on licensure, accreditation, certification, and education to improve nurse mobility and patient access.

Curriculum Design: Master's vs. Doctoral Education

Master's programs prepare nurses for advanced practice and potential doctoral study, with curricula designed to provide a strong foundation in sciences, leadership, and patient safety. Doctoral programs, particularly the DNP, focus on leadership and clinical knowledge application, whereas PhD programs emphasize research generation.

Academic Progression Models

New academic models facilitate more seamless transitions for nurses through advanced degrees, such as RN to MSN and various articulation agreements that allow for more immediate entry into advanced practice roles without the traditional steps. These models are becoming essential in producing a diverse and highly educated nursing workforce.

Faculty Preparation and Future Trends

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As graduate programs adapt, preparing faculty to teach effectively at this level becomes paramount, emphasizing the need for pedagogical skills and research mentoring. Future trends anticipate a stronger integration of interprofessional education, advancements in digital learning, and a focus on rapid academic progression models to prepare nurses for community and system-based roles amid healthcare shifts.

In summary, graduate programs in nursing must continue evolving to meet the demands of healthcare environments while ensuring that graduates are well-prepared for various specialized roles. This development includes a shift towards outcome-based curricula, collaborations across disciplines, and robust faculty preparation to sustain educational quality and progression in the field.

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Chapter 10 Summary: 10: Designing Courses and Learning Experiences

Chapter Summary: Designing Courses and Learning Experiences

Purpose of Curriculum in Nursing

The curriculum is foundational in creating a learning environment that presents a comprehensive body of knowledge, attitudes, and skills necessary for professional nursing practice. It is a collaborative effort between faculty and students, focusing on developing learner-centered courses and experiences to cultivate self-development and prepare students for various nursing roles.

Learner-Centered Courses

The shift from teacher-centered to learner-centered instruction has gained momentum. Traditionally, nursing education followed a "banking" model where information was deposited by teachers into passive student receptacles. While delivering crucial discipline-specific knowledge, overemphasis on content delivery can hinder students' development of

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professional abilities like clinical reasoning and ethical comportment.

Learner-centered designs focus on active student engagement, empowering students, and promoting reflection and collaboration. This approach involves four key shifts:

1. Contextualized knowledge over decontextualized content.
2. Integrated classroom and clinical teaching.
3. Emphasis on clinical reasoning beyond critical thinking.
4. Formation of professional identity and skills.

Course Design Process

Course design is a structured, iterative process aligning program outcomes with specific lesson plans. It begins with understanding students' backgrounds, aligning with academic goals, and reviewing relevant recommendations from healthcare organizations, all aimed at producing effective, applicable learning outcomes and competencies.

Course Concepts and Content

Content inclusion should be guided by program requirements and professional recommendations, avoiding content overload. Essential content should meet program and course outcomes and be crucial for nursing

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practice.

Organizing Content in Modules

Content is organized into modules, each a logical sequence or complexity level. Modules create a structured learning environment evident to students, as seen in an example health promotion course.

Designing Lesson Plans

Lesson plans should clearly outline objectives and assignments, linking them to program outcomes and evaluation strategies, ensuring that material relevance matches students' learning stages.

Selecting Learning Materials and Resources

Materials must align with learning goals and be accessible, with e-books offering cost-effective, portable advantages. Faculty should ensure materials foster active learning, even allowing students to choose materials when applicable.

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Designing Learning Experiences

Learning experiences can be structured or unstructured, active or passive, and should engage students in higher-order thinking and synthesized understanding. Active learning, such as simulations or team projects, enhances engagement and deeper insight, despite challenges like resistance from students used to passive learning models.

Evaluating Courses and Learning Experiences

Evaluation of learning is crucial, with formative assessments providing ongoing feedback and summative evaluations assessing overall achievement at course endpoints. Prior learning assessments can also facilitate academic progression for students with experiential learning backgrounds.

Syllabus Development

A syllabus outlines the course design and sets the tone, serving as a contract between faculty and students. It should clearly communicate expectations, evaluation methods, and necessary course details.

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Addressing Constraints

Constraints in course design can stem from faculty inexperience, student readiness, time limitations, and resource availability. Faculty must adapt to varying constraints, employing flexible, inclusive approaches to course design and delivery, ensuring rigorous, impactful student learning experiences.

By focusing on these elements, this chapter outlines a comprehensive approach to designing effective, learner-centered courses and educational experiences for nursing students, ultimately aiming to prepare competent professionals for practice.

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Chapter 11 Summary: 11: Interprofessional Education and Collaborative Practice

Chapter 11 focuses on the evolving landscape of healthcare delivery in the United States, particularly in light of the Patient Protection and Affordable Care Act (PPACA) of 2010. This legislation has prompted a shift toward more inclusive and person-focused healthcare. The chapter highlights the urgent need to reconfigure healthcare systems to accommodate the growing number of insured individuals and to encourage patient involvement in healthcare decisions. A key component of this transformation is the implementation of effective, patient-centered team approaches supported by Interprofessional Education (IPE) and Collaborative Practice (CP).

IPE and CP have garnered significant attention due to numerous reports from influential bodies such as the Institute of Medicine and the World Health Organization, all emphasizing the positive impact of interprofessional teamwork on patient outcomes. Yet, a substantial barrier persists: many healthcare professionals lack training in essential teamwork and communication skills due to limited educational preparation.

Historically, the call for interprofessional collaboration is not new. Efforts date back to the 1970s when conferences and reports first advocated for team-based education within healthcare professions. Despite this, educational systems have been slow to adapt. Presently, nursing educators

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play a critical role in preparing students for leadership and teamwork roles in healthcare.

The chapter introduces the "Triple Aim," a framework developed by the Institute for Healthcare Improvement aimed at optimizing healthcare performance. It focuses on three goals: enhancing the patient experience, improving population health, and reducing healthcare costs. Achieving these goals requires students to be proficient in team-based care approaches that leverage technology and emphasize chronic and community-focused care over episodic acute care.

The challenge of integrating IPE into curricula remains, often hindered by perceived barriers at different institutional levels. The IPEC's Core Competencies for Interprofessional Collaborative Practice serve as a guide for embedding values and ethics, understanding roles and responsibilities, improving interprofessional communication, and fostering team and teamwork in academic programs.

The Kirkpatrick model is highlighted as a framework for evaluating the effectiveness of IPE initiatives. Incorporating IPE requires faculty development to ensure educators can successfully integrate these competencies into their teaching.

Finally, practical strategies for implementing IPE and CP initiatives are

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discussed, emphasizing the importance of collaborative planning, aligning curricula, and overcoming logistical challenges. The end goal is to prepare nursing students, through both "natural" and "designed" interprofessional relationships, for collaborative professional roles that optimize patient care. The chapter concludes by underscoring the need for systematic evaluation of IPE activities to ensure their effectiveness and align with the overarching goal of improved patient outcomes.

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Critical Thinking

Key Point: Interprofessional Education (IPE) and Collaborative Practice (CP)

Critical Interpretation: Imagine yourself as an architect who has the tools to transform the dynamics of healthcare delivery, in which you play an instrumental role. The most notable aspect from Chapter 11 is the emphasis on Interprofessional Education (IPE) and Collaborative Practice (CP). These initiatives, if adapted outside the medical field, inspire you to rethink how teamwork and seamless communication across diverse disciplines can reshape more than just healthcare—they can revolutionize how you approach any project or challenge in life. By embracing these cross-functional collaborations, you enhance problem-solving and innovation, leading to better outcomes, whether individually or as part of a group. Recognizing the interconnectedness of different perspectives, you'll drive transformative impact not just within your sphere, but in broader communities. Let IPE and CP be your guiding light in championing teamwork and shared goals. A life where everyone plays to their strengths, amplifying impact, and creating value collectively.

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Chapter 12: 12: Service Learning: Developing Values, Cultural Competence, Social Responsibility, and Global Awareness

In the chapter “Service Learning: Developing Values, Cultural Competence, Social Responsibility, and Global Awareness” by Carla Mueller, the concept of service learning is introduced as a fundamental educational approach in nursing and higher education. The emphasis is on integrating service learning into educational programs to cultivate moral judgment, civic responsibility, cultural competence, and global awareness in students, alongside their professional skills.

Background & Context

Service learning has roots in experiential learning theories, with significant input from Kolb and Dewey. This educational strategy is not merely volunteering or field experience but a structured method embedded within the curriculum to achieve dual objectives. These objectives focus on meeting community needs and enhancing academic learning, requiring students to apply theoretical knowledge in real-world contexts through community service activities.

Service Learning Distinctiveness

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Service learning differs from traditional clinical experiences and volunteerism by encompassing community-engaged learning that is reflective and reciprocal. This pedagogical approach facilitates leadership development, social responsibility, and cultural sensitivity among students. The activities align with both course learning objectives and community needs, fostering a balanced relationship between theoretical knowledge and practical application.

Benefits of Service Learning

The chapter outlines multiple stakeholders benefiting from service learning:

1. **Students:** Gain enhanced understanding of self, develop civic responsibility, improve professional skills, and engage more deeply with academic content.
2. **Faculty:** Obtain opportunities to link their teaching with research and service interests, enhancing their teaching portfolios and fulfilling broader scholarship goals.
3. **Institutions:** Foster a shared community ethos, boost retention rates, increase institutional visibility, and strengthen ties with the community.
4. **Communities:** Benefit from students' engagement in addressing real-world problems, which often leads to tangible improvements in community well-being and increased awareness among students of local and global issues.



5. Health Care System: Gains from evidence-based practices and guidelines developed through collaborative student-community healthcare projects.

Implementation Strategies

To effectively integrate service learning, nursing curricula should consider curricular design, preparation for service learning, and reflection as pivotal components. Courses can either incorporate service learning as a distinct entity or weave it throughout multiple courses. Faculty support and faculty development are crucial for effective execution, with an emphasis on forming sustainable community partnerships.

Global and Distance Education

Service learning is also explored through a global lens, encouraging students to transcend local communities, fostering global citizenship, and acknowledging diverse cultural perspectives. This chapter addresses challenges and strategies for expanding service learning into distance education, proposing solutions such as e-service learning for remote student engagement.

Challenges and Future Directions

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Challenges include securing adequate resources, convincing faculty to adopt this pedagogical device, and managing logistics across diverse educational contexts. Overcoming these barriers requires exploring external funding opportunities and fostering strong faculty and community partnerships.

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Chapter 13 Summary: 13: Theoretical Foundations of Teaching and Learning

The chapter "Theoretical Foundations of Teaching and Learning" by Lori Candela delves into the intricate dynamics of teaching and learning, particularly in nursing education. Teaching is multifaceted, centering on learners who display diversity across various dimensions such as education, age, and technological skills. The chapter underscores the importance of adopting educational theories to explain, guide, and predict learner outcomes, emphasizing the need for teachers to continually evolve alongside the rapid changes in healthcare and educational practices.

To this end, the chapter categorizes learning theories into several paradigms: behaviorist, cognitivist, constructivist, humanistic approaches, interpretive pedagogies, theories of human development, and insights from neuroscience. Each paradigm offers distinct perspectives on the teaching-learning process, aiding educators in curriculum design, method selection, and learner assessment.

Behaviorism, as posited by theorists like Skinner, Mager, and Pavlov, views learning as a conditioned response to environmental stimuli, emphasizing reward and reinforcement mechanisms. Cognitive theories, credited to Lewin and Piaget, focus on internal mental processes and how learners assimilate and accommodate new information to existing knowledge

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structures. Constructivist theories, influenced by thinkers like Vygotsky and Bandura, assert that learners construct knowledge through contextualized experiences and social interactions. This paradigm stresses active learning, social engagement, and the learner's development of self-efficacy.

Humanism, as expounded by Maslow and Rogers, promotes the development of self-actualization and intrinsic motivation, encouraging students and educators to value each learner's individuality. Interpretive pedagogies like phenomenology and narrative pedagogy, embraced by scholars such as Benner and Watson, focus on understanding human experiences through a nuanced and empathetic lens, fostering a deep understanding of practical situations.

Emerging neuroscience provides insights into brain-based learning by emphasizing conditions such as relaxed alertness and active processing of experiences. Gardner's theory of Multiple Intelligences broadens the view of intellectual capabilities, encouraging diverse approaches to student engagement and learning.

Guided by these theories, nurse educators are encouraged to foster an adaptable, engaging, and supportive learning environment. They aid in developing strategies that align with adult learning principles, such as those articulated by Knowles, which highlight learner autonomy and relevance to personal and professional contexts.

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As nursing education continues to evolve, the chapter calls for integrating these diverse theoretical frameworks to address the complexities of modern healthcare environments, emphasizing the vital role of interdisciplinary communication and collaboration for improving patient care. Faculty are advised to maintain an open, adaptive mindset, encouraging constructs that nurture the intellectual, moral, and ethical growth of nursing students, ultimately contributing to more effective and empathetic healthcare professionals.

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Chapter 14 Summary: 14: Managing Student Incivility and Misconduct in the Learning Environment

This chapter, "Managing Student Incivility and Misconduct in the Learning Environment," addresses the challenges faced by faculty in higher education institutions, particularly within nursing programs, regarding student conduct. The chapter, authored by Susan Luparell and Jeanne R. Conner, highlights a growing concern for student incivility and discusses the potential developmental, legal, and risk management issues associated with it.

Introduction to Incivility in Higher Education:

On campuses today, incivility among students is increasingly observed, disrupting learning environments. As educators, it is crucial to foster environments conducive to effective teaching and learning. This chapter delves into understanding the nature of student misconduct, offering strategies to minimize its impact and manage the learning environment better.

Understanding Incivility:

Incivility manifests in various ways—from simple disruptions like tardiness to more severe misconduct such as cheating or even verbal abuse. Stress and lack of civility in the broader environment often amplify these behaviors.

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Educators, thus, play a pivotal role in setting classroom norms and responding to incivility.

Faculty Role in Addressing Incivility:

Research shows that faculty significantly influence classroom behavior. Ineffective teaching practices may lead to student frustration and subsequently increase misconduct. Conversely, some faculty actions may also be perceived as uncivil by students, suggesting a need for mutual respect.

A Continuum of Misconduct:

Students' behaviors can be categorized into three main types:

1. Annoying Acts: Minor yet recurring issues like talking in class or arriving late.
2. Administrative Violations: More serious offenses violating institutional codes, including plagiarism and disorderly conduct.
3. Criminal Conduct: Offenses against local or federal law, such as threats or harassment.

For each category, strategies are discussed focusing on observation, documentation, and establishing clear behavioral expectations.

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Proactive Strategies:

Preventing incivility involves establishing clear, explicit behavioral expectations from the very first class, articulated in the syllabus and supplemented by reviewing institutional conduct codes. Transparency, trust-building, and providing constructive feedback are crucial in maintaining a positive learning environment. Faculty should also be aware of campus resources and know when to consult them regarding misconduct issues.

Responding to Misconduct:

Addressing misconduct involves six key steps: documenting information, engaging with the student, focusing on behavior, outlining required new behaviors, clarifying consequences for continued misconduct, and referring unresolved cases to campus resources.

Utilizing Campus Resources:

Faculty should be prepared to involve campus resources like counseling or health services when necessary. Building relationships with these services aids in effective management of student behaviors.

Implications for Practice:

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The chapter suggests that faculty prepare for misconduct by considering potential incidents in advance and responding ethically alongside institutional policy. Given that student incivility can affect faculty job satisfaction and can persist into the professional workforce, proactively managing these behaviors is crucial.

Conclusion:

The chapter concludes by reiterating the faculty's role in establishing a conducive learning environment and working with students to navigate challenging behaviors creatively and effectively. Educators are instrumental in not only imparting academic knowledge but also modeling the professionalism expected in the broader workplace. These practices ensure not only a fruitful academic career for students but also better prepare them for professional challenges.

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Chapter 15 Summary: 15: Strategies to Promote Student Engagement and Active Learning

This chapter, authored by Janet M. Phillips, addresses the critical role of adopting teaching strategies to foster student engagement and active learning, particularly in nursing education. Research indicates that students involved in active learning are more inclined to achieve academic success and effectively apply concepts in practical settings. However, nursing students often feel less engaged compared to their peers in other disciplines, presenting a unique challenge for nursing educators. This chapter explores the benefits of student engagement and offers specific strategies to promote active learning across various educational settings.

Student Engagement Theory: The chapter begins by establishing the foundations of student engagement, rooted in Astin's theory of student involvement and Chickering and Gamson's seven principles of good practice in undergraduate education. The core idea is that students who invest more physical and psychological energy in learning show better academic and personal development. Elements such as student-faculty interaction, cooperative learning among students, and respecting diverse ways of learning are identified as vital to achieving positive learning outcomes.

Evidence for Engagement: Evidence of the impact of engagement on student learning is provided by surveys like the National Survey of Student

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Engagement (NSSE) and the Community College Survey of Student Engagement (CCSSE). Key findings demonstrate that active and collaborative learning, academic challenge, faculty interaction, and a supportive campus environment enhance student satisfaction and success. High-impact practices, such as learning communities and service-learning, also improve students' educational experiences.

Teaching Strategies The chapter details strategies for enhancing student engagement, categorized according to Bloom's revised taxonomy. These strategies include:

- **Factual Knowledge:** Employing lectures, peer learning, seminars, and team-based learning to impart basic disciplinary content.
- **Conceptual Knowledge:** Utilization of argumentation, cooperative learning, and the flipped classroom model to enhance understanding of interrelated concepts.
- **Procedural Knowledge:** Integrating algorithms, demonstrations, and games to teach methods and skills.
- **Metacognitive Knowledge:** Employing case studies, interprofessional education, and reflective journaling to promote self-awareness and adaptation of cognitive processes.

Each strategy's advantages, disadvantages, and evidence are provided, offering educators insight into selecting approaches that align with their



teaching needs and student learning outcomes.

Adopting Effective Strategies: Drawing from Everett Rogers' diffusion of innovations model, faculty are more likely to adopt teaching strategies that resonate with their teaching philosophy and directly benefit students. Strategies should be tested and evaluated for compatibility with instructional goals and student preferences.

Reflection and Future Directions: The chapter concludes with reflective questions for educators, prompting them to consider how to choose the most effective evidence for fostering engagement, explore the impact of learner-centered curricula, and utilize Bloom's taxonomy as a framework for designing active learning experiences.

In summary, this chapter emphasizes the importance of engaging and student-centered pedagogies in nursing education and provides a comprehensive overview of teaching strategies that enhance active learning. It serves as a guide for educators aiming to adopt practices that address the unique challenges and demands of today's healthcare education system.

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Chapter 16: 16: Multicultural Education in Nursing

This chapter discusses the critical need for multicultural education in nursing amidst shifting demographics in the United States. As the country's population becomes increasingly diverse, with projections indicating that minorities will comprise half of the population by 2050, nursing education faces unique challenges and opportunities. Academic institutions are tasked with designing inclusive curricula that reflect this diversity to prepare nursing students for real-world settings, which also underscores the importance of equity in educational access and success.

Despite diversified student demographics, a significant disparity exists within the faculty composition, which remains predominantly white. This misalignment calls for significant efforts in creating an inclusive learning environment catering to all students, irrespective of their race, ethnicity, or cultural background.

Multicultural education in this context is tailored to integrate the values and perspectives of students from assorted cultural backgrounds into the teaching process. This approach overlaps with the principles of cultural competence, which is vital not only for nursing students' success but also for mitigating health disparities in practice. The text expounds on strategies to foster an inclusive academic environment, emphasizing cultural knowledge, sensitivity, skill, and competence. It highlights the role of faculty as cultural

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agents who must themselves develop these competencies to effectively facilitate students' learning experiences.

A variety of conceptual models and frameworks are presented, such as Leininger's Cultural Care Theory and Campinha-Bacote's model for Cultural Competence. These models guide faculty and students in understanding and respecting diverse cultural backgrounds, ultimately improving the quality of care delivered to patients.

Key strategies to create an inclusive learning environment focus on faculty understanding their biases and fostering classroom dynamics that support diverse modes of interaction and expression. The chapter encourages active recruitment and retention of minority students, even at the high school level, to build a diverse pipeline into the nursing profession. Additionally, it promotes curriculum transformation by integrating multicultural content throughout educational programs, facilitating various instructional strategies to cater to different learning styles.

The importance of addressing microaggressions, gender, and linguistic biases in educational settings is also elucidated to ensure a supportive and encouraging atmosphere for all students. The text stresses the necessity of devising inclusive evaluation methods free from bias, thereby ensuring all students are assessed fairly on their learning outcomes and competencies.

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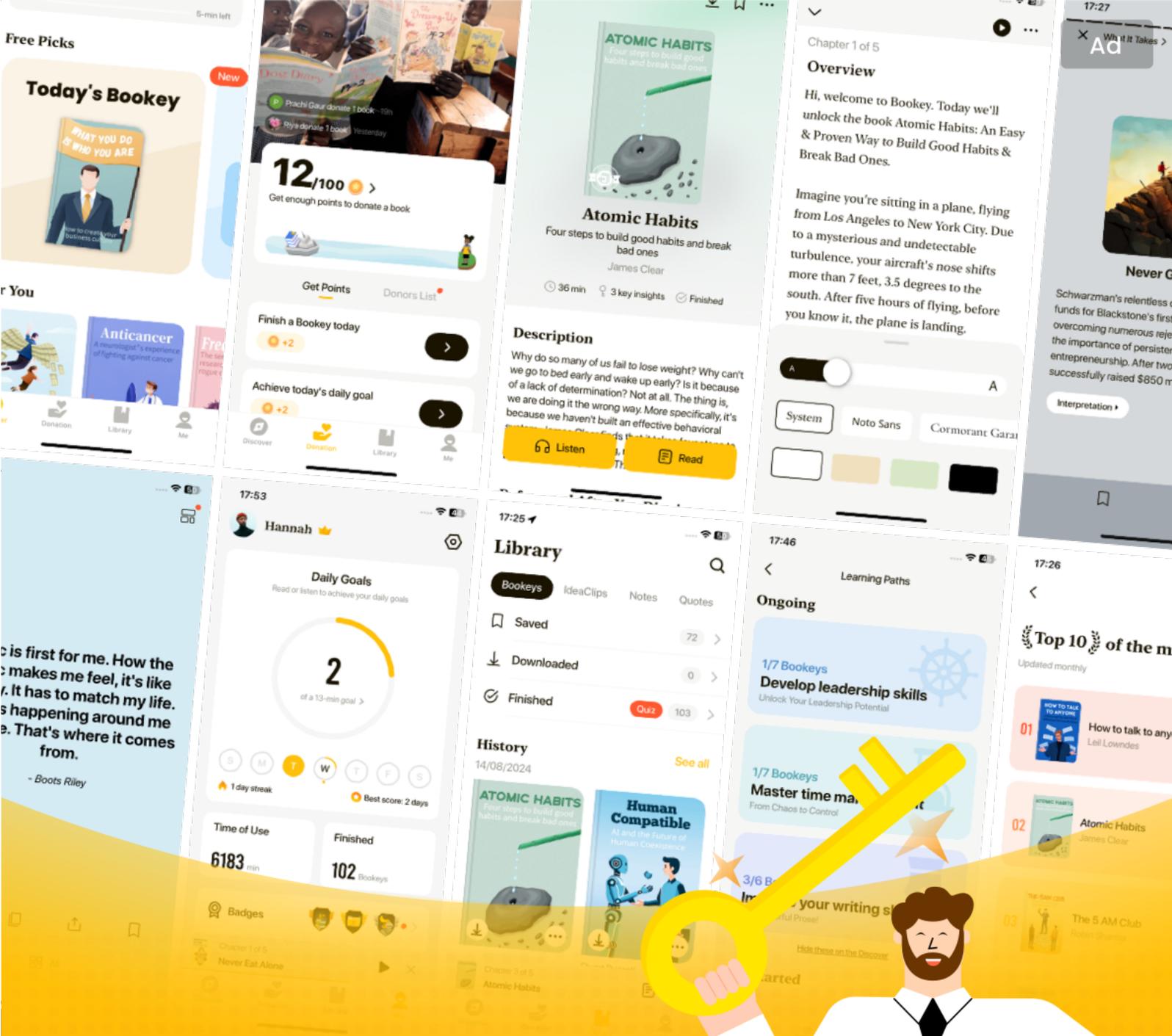
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Ultimately, the chapter advocates for comprehensive changes in nursing education to enhance cultural competency among nursing graduates, preparing them for effective practice in diverse environments. This progressive shift is conceptualized as an ongoing journey requiring a commitment to inclusive excellence in academia, tailoring education to produce culturally competent nursing professionals equipped for the evolving societal landscape.

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Chapter 17 Summary: 17: Teaching in the Clinical Setting

Summary of Chapter 7: Teaching in the Clinical Setting

The health care landscape is continuously evolving, particularly following the implementation of the Patient Protection and Affordable Care Act (PPACA). This transformation necessitates that nursing education adapts to prepare students for a system that is increasingly patient-centered, wellness-oriented, and technologically advanced. In this context, the clinical setting provides a vital environment where students apply theoretical knowledge to practice, enhance clinical reasoning and decision-making, and develop professional values.

Clinical Learning Environments (CLEs):

These environments, also known as practicums, are interactive networks where students engage with patients and families to practice cognitive, psychomotor, and affective skills. They help students integrate nursing theory into clinical practice while cultivating professional identities. CLEs, be it in acute, transitional, or community settings, should be supportive to ensure students develop the skills needed to transition into competent professionals.

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Clinical Learning Resource Centers and Simulation:

These centers provide a safe, controlled environment where students can practice skills before entering complex patient settings. Simulation, using high-fidelity mannequins or virtual technologies, is an increasingly popular method to provide realistic clinical experiences. A multisite study confirmed that simulation can effectively replace a portion of traditional clinical hours without compromising educational outcomes.

Acute, Transitional, and Community-Based Environments:

Acute and transitional environments allow students to develop and practice care in complex settings, often involving high patient acuity and the use of advanced technologies. Community-based environments are becoming more prominent due to shifts towards outpatient and community care under models like the medical home. These experiences require adaptation to community settings, often challenging due to economic constraints and staffing patterns.

Learner-Centered Education and Interprofessional Collaboration:

Effectiveness in clinical teaching depends on understanding the CLE's culture, which influences staff behavior and student experiences. Faculty

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must cultivate environments that minimize student anxiety and facilitate meaningful debriefing and reflection sessions. Interprofessional education is also emphasized, strengthening students' collaborative skills with varied health care disciplines and fostering future professional partnerships.

Clinical Teaching Models and Experiences:

Several innovative models exist beyond traditional methods, including preceptorships, paired models, and academic-service partnerships. These models aim to bridge the gap between theoretical learning and practical application, facilitating deeper student engagement and competence development. Models like the Dedicated Education Unit (DEU) and postgraduate residency programs are crucial for easing transitions into practice and ensuring graduate readiness for complex health care environments.

Evaluation and Feedback:

Effectively evaluating practical performance, providing constructive feedback, and engaging in reflective debriefing are crucial in clinical education. These evaluations need to be ongoing and considerate of student needs to enhance learning experiences. Faculty play an integral role in bridging the curriculum with practical application, ensuring students can link classroom knowledge to clinical contexts.

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In conclusion, contemporary clinical education demands a dynamic, adaptive approach tailored to evolving health care environments, technological advances, and interdisciplinary collaboration. Effective clinical teaching hinges on a harmonious blend of theoretical instruction, practical application, and supportive mentoring, equipping nursing students to thrive in a patient-centered, evidence-based care landscape.

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Chapter 18 Summary: 18: Teaching and Learning Using Simulations

In the chapter “Teaching and Learning Using Simulations,” authored by Pamela R. Jeffries, Sandra M. Swoboda, and Bimbola Akintade, the authors delve into the evolving role of simulations within nursing education as a response to the complex demands of modern healthcare. Driven by challenges such as finding suitable clinical placements and the need to prepare nursing students for diverse care settings, nursing educators are increasingly turning to simulation as a robust pedagogical method. Simulations offer a controlled yet realistic learning environment where students can critically practice and hone their skills without the immediate pressures of real-world consequences.

The chapter begins by expounding on the various types of simulations, which range from low-fidelity exercises that use case studies and static manikins to high-fidelity simulations involving advanced manikins and virtual reality scenarios. These simulations can provide partial or full-context experiences, with hybrid simulations combining both manikins and standardized patients to deliver a comprehensive clinical event. Each simulation type caters to different levels of student expertise and specific learning objectives.

Several simulation methods are discussed, including role-playing, interactive

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gaming, and standardized patient scenarios. Hybrid simulations exemplify complex scenarios where, for instance, a student first interacts with an actor before progressing to a high-fidelity manikin showing critical symptoms. Unfolding case simulations are highlighted for their seamless complexity over multiple interconnected events, creating a rich tapestry for student learning that mimics real-life clinical progressions and decision-making processes.

A critical part of the chapter focuses on the purpose and benefits of simulations, which are positioned as experiential learning tools that encourage active student participation and foster critical thinking, decision-making, and collaborative skills. The shift from teacher-centered to learner-centered education emphasizes the simulation's role in helping students translate theoretical knowledge into functional clinical practice in a safe, controlled setting.

Simulation's broad applicability includes serving as a teaching strategy, a means of assessment and evaluation, and a tool for interprofessional education (IPE). The latter emphasizes the collaborative nature of modern healthcare, where understanding through IPE can enhance respect and cooperation across different healthcare professions.

The authors recognize the challenges associated with implementing simulations, particularly in ensuring faculty members are well-prepared in

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simulation pedagogy, a student-centered teaching method requiring carefully structured planning and resources. Simulations' benefits include providing standardized and repeatable learning experiences and improving students' preparedness for clinical environments through active, hands-on learning.

The chapter concludes with strategies for integrating simulations into nursing curricula, considering essential aspects of designing, implementing, and evaluating these educational exercises. Effectively executed simulations, guided by rigorous frameworks, not only supplement clinical education but can also partially substitute traditional clinical hours, providing a substantial foundation of experiential learning that is crucial for developing competent and confident nursing graduates.

Overall, this chapter highlights simulations as an invaluable educational strategy in nursing, intricately tied to the shifting landscapes of patient care, advancing technologies, and educational methodologies. As nursing education increasingly embraces simulations, it reflects an ongoing commitment to enhancing nursing practice and patient outcomes through innovative and experiential learning opportunities.

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Chapter 19 Summary: 19: The Connected Classroom: Using Digital Technology to Promote Learning

The chapter "The Connected Classroom: Using Digital Technology to Promote Learning" by Brent W. Thompson provides a comprehensive exploration of how emerging digital technologies are transforming nursing education. It highlights the challenges nursing faculty face due to constant technological advances altering clinical practice and teaching methods and embraces the imperative for curricular reforms as recognized by the National League for Nursing (NLN) and the American Association of Colleges of Nursing (AACN).

The concept of the "connected classroom" emerges as a pivotal solution, creating a dynamic space that integrates both physical and virtual environments. This approach leverages digital tools to foster interactive and resourceful learning, preparing students for today's complex, global health care system. With health care becoming more community-focused, the connected classroom becomes essential in linking students and faculty with resources beyond traditional hospital settings.

Historically, education involved a more static model focused on passive reception of information. The chapter argues for a shift to a modern model that emphasizes connectivity and interaction, propelled by the need to prepare nurses to operate in dynamic environments. Therefore, the role of

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nursing faculty is evolving into facilitators who help students access various resources, from experts to the latest research and technology.

Several forces drive the evolution of the connected classroom, including advancements in health care information technology, pedagogical shifts emphasizing interactive learning, and changes in nursing education triggered by a generation of tech-savvy students. Communication and decision-making in health care have been transformed by digital tools such as mobile devices and electronic health records (EHRs), promoting personalized and efficient patient care. Nursing faculty must thus teach not just clinical skills but the digital literacy necessary for modern practice.

Pedagogically, a critical shift is from "teaching to learning," with models such as the "flipped classroom" where students prepare independently using digital resources, thus engaging more deeply during class. This student-centered model requires diligent preparation from both faculty and students and demands robust technology support.

As generational shifts bring technology-fluent students into the classroom, educators are challenged to adapt curricula and embrace digital tools. New students, referred to as digital natives, arrive with a myriad of devices and expect their capabilities to be integrated into learning. Faculty must overcome barriers such as unfamiliarity with technology and ensure it's employed purposefully to achieve learning outcomes, not just for its novelty.

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The connected classroom links digital technology to learning, emphasizing interactions between students, faculty, and resources. It supports the transition from content memorization to application in real-world scenarios. Tools like mobile devices, presentation software, wikis, and e-books, when used thoughtfully, foster a deeper understanding and application of course material.

The chapter discusses critical components of establishing a connected classroom: creating a flexible learning space, ensuring reliable Wi-Fi access, and having a support infrastructure for technology. Policies around the use of digital devices in educational and clinical settings are crucial, addressing privacy, etiquettes, and hygiene concerns, especially as mobile devices increasingly intersect with clinical education.

A range of digital technologies supports interactive learning. Mobile devices, essential in modern nursing education, enable instant access to resources and facilitate real-world learning applications. Nursing software provides critical reference tools. Other technologies like podcasts, wikis, and streaming videos extend learning beyond traditional boundaries, fostering engagement and critical thinking.

Ultimately, the connected classroom underlines the importance of intentional technology integration, driving a shift toward an interactive and applied

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learning experience. As the chapter concludes, the focus remains on preparing students for a technology-rich, patient-centered health care environment, fostering critical thinking and adaptability rather than rote learning. The chapter encourages nursing educators to confidently embrace technology, enhancing their teaching strategy and student preparation for professional practice.

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Chapter 20: 20: Teaching and Learning at a Distance

The chapter "Teaching and Learning at a Distance" by Barbara Manz Friesth discusses the growing importance and evolution of distance education, particularly in the field of nursing. With advancements in technology, computers, and broadband connectivity, education is increasingly moving to flexible, distance-accessible formats, allowing for improved access and efficiency in learning. Such platforms are particularly beneficial for remote areas, providing essential education to healthcare practitioners who might remain and practice in underserved communities.

Currently, there's a noticeable shortage of nursing faculty, which distance education can partially alleviate by enabling broader student access to expert knowledge across distances. The chapter outlines the different technologies used in distance learning, from synchronous solutions like video conferencing and VoIP (Voice over Internet Protocol) to asynchronous technologies such as podcasts and vodcasts. Synchronous technologies allow real-time interaction between instructors and students, while asynchronous solutions provide flexibility as learners can access materials at their convenience without being tied to a specific schedule.

An important component of distance learning is the learning management system (LMS), which integrates course management, assessment, and collaboration tools. This technology supports both synchronous and

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asynchronous learning by facilitating interaction and content delivery. The chapter suggests that for effective teaching, faculty should be adept with such technologies and develop resources well in advance of their courses.

A notable trend is the shift to blended learning models, combining traditional face-to-face education with online components. Studies indicate that blended methods may yield the best educational outcomes, as they leverage both the immediacy of live instruction and the flexibility of on-demand access.

One innovative approach discussed is constructivism, which posits that learners construct their own understanding and knowledge of the world, through experiencing things and reflecting on those experiences. The chapter highlights distance education's strength in activating both inherent and experiential learning by enabling students to engage with materials actively and independently.

Challenges in distance education include the need for adequate planning, access to high-speed internet, and technological support for both students and faculty. Furthermore, the emergence of Massive Open Online Courses (MOOCs) presents an opportunity for large-scale access to free educational resources, although their business models and accreditation processes remain areas for development.

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Finally, the chapter underscores the importance of thorough evaluation—both formative, during the course, and summative, at the end—to ensure the efficacy of distance education programs. Effective evaluation includes feedback on student outcomes, faculty performance, and the overall technological and educational delivery systems.

In conclusion, as distance education becomes increasingly prevalent, it is crucial for educators to adapt their teaching methods and leverage both synchronous and asynchronous technologies to provide accessible, high-quality education across geographical boundaries. This adaptive approach will likely continue to transform the educational landscape, expanding opportunities for learning globally.

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Chapter 21 Summary: 21: Teaching and Learning in Online Learning Communities

Teaching and Learning in Online Learning Communities

Overview of Online Learning in Higher Education

Higher education has seen a significant shift towards online learning, where the decision is often made not about whether to offer courses online but whether to maintain traditional face-to-face classes. This trend is largely driven by environmental concerns, with online learning reducing energy and carbon emissions. Online education is now a staple across educational institutions, with 90% of 2-year colleges offering online courses, and this increases to more than three-fourths among all higher education institutions. By 2013, over 7.1 million students, or 33.5% of college students, were enrolled in at least one online course. Education leaders see online learning as critical to future success, and significant emphasis is placed on achieving learning outcomes equivalent to or better than face-to-face instruction.

Global Reach and Evolution

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Online learning enables a global approach that includes international students and fosters a one-world approach to science and education. Massive Open Online Courses (MOOCs) are examples of this global reach, making education more accessible across borders and populations.

Shifts in Teaching and Student Preferences

Students today, familiar with digital technology, often prefer the convenience of online learning, even within campus settings. Online learning flexibility is particularly appealing amid concerns like faculty replacement due to the nursing shortage, as well as the costs related to travel time and living. Evidence suggests that learning outcomes from online courses are similar to those of traditional in-class courses, prompting an increase in offerings, including in fields like nursing education where BSN completion and postgraduate degrees are frequently achieved online.

Pedagogical Innovations and Online Models

The "flipped classroom" model exemplifies online and blended courses. Students access online materials like readings and videos before attending classes, which increases interactive learning during face-to-face sessions. This model transforms face-to-face and fully online instructions,

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emphasizing asynchronous interactions in forums or synchronous ones using digital conferencing tools.

Building Online Learning Communities (OLCs)

Successful online learning hinges on creating effective OLCs, which rely on technological tools like Learning Management Systems (LMSs) for delivering courses and fostering interaction. LMSs such as Blackboard and Moodle allow for content distribution, communication, and assessment but face challenges related to their usability and age. Recent initiatives, like the Next Generation Digital Learning Environments, aim to enhance these platforms by integrating instant messaging, video chatting, and social networking features.

Implementation and Planning for Online Learning

Institutions planning online programs must consider governmental guidelines and accreditation standards, necessitating infrastructure to support teaching and student engagement. They must decide whether to serve current students more efficiently or expand their reach globally. With increases in digital learning, institutions are investing in centralized and decentralized support models to ensure sustainable and high-quality online education.

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Faculty Roles and Support

Transitioning to online education changes the educator's role from a primary information provider to a facilitator of learning. Faculty must adapt to new teaching paradigms, rethink time management, and effectively utilize digital tools to support active student participation and learning. Institutions must also consider how they reward faculty for developing and teaching such courses, taking into account workload and tenure considerations.

Maintaining Quality and Integrity

Quality benchmarks and continuous assessment of online learning are critical. Institutions must strive for courses that provide educational experiences equivalent to on-campus courses, with similar outcomes and levels of support. As online education expands, addressing academic integrity through methods like secure testing environments becomes increasingly crucial.

Conclusion

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The growth of online learning in higher education reflects its acceptance as a feasible and often preferred mode of education delivery. The focus has shifted to refining best practices in online course design and implementation, ensuring that online offerings meet educational standards while catering to diverse student needs. Nurse educators and their institutions play leading roles in this evolving landscape, setting the stage for further advancements in online education.

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Chapter 22 Summary: 22: Introduction to the Evaluation Process

The chapter "Introduction to the Evaluation Process" by Mary P. Bourke and Barbara A. Ihrke provides a comprehensive guide on evaluating nursing education. The chapter begins by establishing the responsibility of nursing faculty in evaluating student learning, courses, curricula, and overall program outcomes. These evaluations ensure accountability to various stakeholders, including students, peers, administrators, employers, and society, for the program's effectiveness.

Overview of Evaluation:

Evaluation in the context of nursing education involves determining the value, worth, or quality of educational components. It starts with defining outcomes and criteria and ends with assessing whether these have been achieved. Key terms within the evaluation process include assessment, grading, and evaluation.

- **Evaluation** is gathering and appraising data to make judgments based on preestablished criteria, crucial in evaluating students' cognitive, psychomotor, and affective learning in academic settings.
- **Formative Evaluation** occurs during the educational process, focuses on progress, and provides data for improvement. This approach allows for

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adjustments that can lead to better outcomes before the course concludes.

- **Summative Evaluation** is conducted at the end of a program or course and focuses on overall objectives and outcomes, often used for grades, resource allocation, and program revisions.

Steps in the Evaluation Process:

The evaluation process involves several systematic actions:

1. Identify the evaluation's purpose.
2. Determine when to evaluate.
3. Select who will conduct the evaluation.
4. Choose an appropriate framework or model.
5. Select relevant evaluation instruments.
6. Collect data effectively.
7. Interpret the data accurately.
8. Report findings to relevant parties.
9. Use the results to make informed decisions.
10. Consider the overall costs of the evaluation.

Each step requires careful consideration of the evaluation's context, goals, and the stakeholders involved.

Philosophical Approaches to Evaluation:

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Philosophical perspectives greatly influence how evaluations are conducted and interpreted. Various approaches include:

- **Goals-Oriented:** Emphasizes meeting educational goals and objectives.
- **Service Orientation:** Focuses on learning processes and self-evaluation.
- **Judgment Perspective:** Centers on assessing the worth or merit of the evaluation subjects.
- **Research Orientation:** Focuses on statistical analysis and measurement precision.
- **Constructivist View:** Considers stakeholder values and fosters consensus for change.

Using Evaluation Models and Instruments:

Choosing a robust evaluation model provides a systematic framework for structured, targeted evaluations and can align with demands of specific evaluation questions. Instruments such as questionnaires, interviews, checklists, and attitude scales are selected based upon the evaluation's needs, with attention to reliability and validity.

Data Collection and Interpretation:

Data are gathered according to the chosen instruments and evaluated on the

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basis of specified frames of reference, like norm-referenced or criterion-referenced interpretations, each offering different advantages and constraints in comparative analysis versus skill mastery.

Reporting and Utilizing Findings:

Findings must be communicated effectively to stakeholders with considerations for timing, format, and audience needs. Evaluations should translate into actionable improvements in programs and outcomes.

Cost Considerations:

Evaluators must balance the costs associated with evaluation processes against their expected benefits, ensuring efficiency and practical impact.

The chapter concludes by emphasizing the importance of using evaluation findings to improve courses, curricula, and overall educational effectiveness within nursing programs. Readers are guided to engage with internet resources and reflections to further explore evaluation strategies and approaches in educational settings.

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Chapter 23 Summary: 23: Strategies for Evaluating Learning Outcomes

Chapter 2-3: Strategies for Evaluating Learning Outcomes

These chapters, authored by Jane M. Kirkpatrick and Diann A. DeWitt, explore the critical frameworks and methodologies that nursing educators can employ to assess and evaluate student learning outcomes effectively. The authors emphasize the necessity for varied and holistic evaluation strategies, alongside teaching methods, to ascertain student competency in clinical reasoning, critical thinking, and best nursing practices that align with national educational standards set by organizations like the American Association of Colleges of Nursing.

Assessment vs. Evaluation:

A vital distinction is made between 'assessment', a continuous process during the learning course aimed at collecting information to improve teaching and facilitate learning; and 'evaluation', which occurs at the end of a learning period, rendering a judgment of the student's performance, often in the form of grades.

Selecting Evaluation Strategies:

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Selecting the right evaluation strategy involves understanding the purpose, context, domains of learning (cognitive, psychomotor, affective), and ensuring the chosen methods reflect the real-world tasks students are preparing for. An effective evaluation strategy provides a comprehensive view of student abilities, considers interprofessional collaboration, and is underpinned by the faculty's commitment to accountability and active learning principles.

Ensuring Validity and Reliability:

The chapter stresses the importance of validity (the degree to which a tool measures what it claims) and reliability (consistency of the measurement) in the evaluation processes. Tools such as rubrics, which articulate grading criteria, help in maintaining assessment standards and provide clarity for both educators and students.

Evaluating Learning Outcomes with Various Strategies:

1. Portfolios:

- **Description:** Collections of student work, often in electronic format.

They provide evidence of student progress and can be used for course

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evaluation, competency assessments, job placement, or program outcome evaluations.

- **Advantages & Challenges:** Portfolios allow for robust evidence of learning and self-reflection but can be time-consuming to assess and may require resources for digital setup.

2. Critical Reflection:

- **Description:** Students engage in self-assessment to enhance self-awareness and professional growth. Techniques include journaling and reflective essays, gauging the student's internalization of knowledge.

- **Advantages & Challenges:** Promotes deep learning but demands considerable time commitment from students and faculty to provide constructive feedback.

3. Papers and Essays:

- **Description:** Written assignments that evaluate critical thinking, clinical reasoning, and communication skills.

- **Advantages & Challenges:** Foster complex idea exploration but require significant time for both writing and grading, with potential reliability concerns if grading criteria aren't clear.

4. Concept Mapping:

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- **Description:** Visual representation of students' conceptual understanding. Used frequently as an alternative to traditional care plans.

- **Advantages & Challenges:** Facilitates cognitive synthesis but may be hindered by subjective grading without clear criteria.

5. Oral Questioning:

- **Description:** Used to assess understanding and reasoning skills in a dynamic verbal setting.

- **Advantages & Challenges:** Cost-effective and allows immediate feedback but may induce stress in students and requires skilled facilitation.

6. Audio and Video Recording:

- **Description:** Captures student performance, useful for communication and skill assessment.

- **Advantages & Challenges:** Allows thorough analysis but involves technical challenges and requires consent from participants.

7. Role Play and Patient Simulation:

- **Description:** Students practice and demonstrate skills in realistic scenarios.



- **Advantages & Challenges:** Offers real-life application but involves logistical and resource-based hurdles like equipment costs.

8. Service Learning:

- **Description:** Integrates community service with instruction and reflection to enrich learning experiences.

- **Advantages & Challenges:** Provides real-world relevance but requires significant time for preparation and monitoring.

Communicating Grading Expectations:

Ensuring clarity in grading expectations is essential. Rubrics serve as vital tools for providing transparency and aiding students in understanding grading criteria.

Concluding Thoughts:

These chapters highlight that a combination of assessment strategies leads to a comprehensive evaluation of student performance, ensures standards of education are upheld, and ultimately enhances the quality of nursing practice. By adapting robust evaluation methodologies, educators not only serve students better but also contribute meaningfully to the educational landscape through innovative teaching and evaluative practices.

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Chapter 24: 24: Developing and Using Classroom Tests: Multiple-Choice and Alternative Format Test Items

This chapter, "Developing and Using Classroom Tests," provides a structured guide for nurse educators on creating assessments that are fair, reliable, and effective in evaluating nursing students' learning outcomes. The chapter meticulously covers the entire process from planning to revising classroom tests, emphasizing tests' validity and reliability.

Planning the Test: A comprehensive test construction plan is essential.

Educators must define the purpose of the test and choose between criterion-referenced tests, which measure specific learning outcomes, and norm-referenced tests, which rank students relative to each other. A table of specifications, informed by learning outcomes and content areas, guides item creation, ensuring tests accurately reflect instructional goals.

- **Purpose of the Test:** Educators must align the test's purpose with its design. Tests can serve multiple functions—ranging from determining admission to assessing learning progress or readiness. High-stakes tests used for critical decisions like admission and progression require thorough understanding of their developmental constructs, validity, and potential biases.

Types of Tests and Test Items: Different test types, such as

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criterion-referenced for mastery and norm-referenced for ranking, cater to varying educational goals. The development involves choosing item types that best measure the intended outcomes, including multiple-choice and alternative formats, like fill-in-the-blank and drag-and-drop, reflecting the complex cognitive skills needed in nursing.

Developing Test Items: Crafting effective test items involves writing clear scenarios and stems, alongside plausible distractors, especially for multiple-choice items. Alternative-format questions, such as drag-and-drop or hotspot, are used extensively in licensing exams to assess higher-order cognitive skills, critical for clinical decision-making.

Avoiding Bias & Ensuring Readability: Test items should be free from linguistic, cultural, or irrelevant difficulty biases to ensure equity among diverse student demographics. Readability must match students' comprehension levels, and faculty should utilize readability tests to adjust questions accordingly.

Assembling and Administering the Test: Tests should be arranged logically, beginning with simpler questions to build confidence. Directions must be clear, and the physical testing environment should be conducive to focus. For maintaining test security, especially with high-stakes tests, strict protocols should be in place to prevent academic dishonesty.

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Analyzing Test Results: Post-administration, tests are analyzed for validity, reliability, and statistical measures like central tendency, variability, and the discrimination index. These analyses inform item revision, which enhances the test's overall effectiveness and fairness.

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Chapter 25 Summary: 25: Clinical Performance Evaluation

Chapter 25 of the book sheds light on the pivotal role of clinical performance evaluation in nursing education amidst evolving healthcare landscapes. Authored by Wanda Bonnel, the chapter underscores that despite transformative shifts in healthcare, assessing nursing students' clinical knowledge, skills, and abilities remains integral. It emphasizes evaluation's importance, from ensuring patient safety to building student confidence as future clinicians. Faculty play a crucial role by ensuring evaluations mirror students' critical thinking, professional demeanor, and ability to address patient needs effectively, while minimizing factors such as anxiety.

The chapter is divided into several sections, offering comprehensive insights into the clinical performance evaluation process. It starts with a discussion of general issues, emphasizing the significance of clinical judgment—a crucial yet challenging facet in student evaluations. Models such as Tanner's and the Critical Decision Model are introduced to facilitate student assessment in clinical settings.

The chapter highlights that evaluation should be holistic, using diverse methods over time to foster student growth. Various participants can enhance this process, each contributing unique perspectives:

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1. **Faculty:** They spearhead evaluations, ensuring fairness and avoiding biases, while incorporating input from adjunct evaluators like students, nursing staff, and patients.

2. **Students:** Through self-assessments, students gain insight into their performance, promoting behavioral change and empowerment.

3. **Nursing Staff and Preceptors:** These individuals contribute evaluations based on collaboration with the students and may need orientation on effective evaluation and feedback.

4. **Peer Evaluators:** Peers can provide valuable perspectives, fostering collaboration and communication skills, albeit with a potential bias toward favorable evaluations.

5. **Patients:** As recipients of care, patients offer valuable feedback, enhancing evaluations from a consumer's perspective.

Timing is essential in evaluations, with formative (ongoing) and summative (end-of-activity) assessments playing distinct yet complementary roles. Formative evaluations help diagnose and address learning needs, while summative ones assess competency. Timely feedback reduces unexpected outcomes for students, ensuring they remain informed about their progress.

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Legal, ethical, and privacy issues surrounding evaluation data access are critical considerations. Faculty must determine who accesses evaluation data, adhere to legal guidelines like FERPA, and maintain data privacy and security. The chapter also touches on issues of electronic health records' accessibility, aligning academic and clinical standards.

Various clinical evaluation tools are detailed, including observation, written communication, simulations, and self-evaluation. These methodologies cater to evaluating a range of student learning areas, from cognitive skills and psychomotor abilities to cultural competence. The document highlights the subjectivity inherent in evaluating clinical performance and the diversity of tools, arguing for clear standards and consistency in evaluation processes.

The chapter concludes with methodological strategies for a comprehensive and equitable evaluation, emphasizing reflective practices in education. By encouraging introspection and self-evaluation, nursing students are propelled toward lifelong learning and development aligned with their professional roles.

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Chapter 26 Summary: 26: Systematic Program Evaluation

The chapter on Systematic Program Evaluation by Peggy Ellis explores the comprehensive assessment of academic programs, focusing particularly on nursing education. Program evaluation involves systematic and detailed analysis aimed at enhancing the effectiveness of educational programs. An evaluation plan provides the blueprint for assessing various components, methods, frequency, and outcomes. This chapter offers a detailed guide on conducting such evaluations to improve nursing education programs' effectiveness and alignment with set goals.

Purposes and Benefits of Program Evaluation

Program evaluation aims to assess whether educational programs meet their desired goals. It applies to all nursing educational levels, from vocational to doctoral programs. Evaluations can be developmental, guiding program development and implementation, or outcome-oriented, assessing the program's merit. The purposes include examining program components, determining program mission accomplishments, implementation fidelity, resource efficiency, and providing data for decision-making aimed at program quality improvements.

Accreditation Relationship

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Accreditation bodies play a critical role in shaping nursing programs, ensuring compliance with required standards. While some programs center their evaluations around accreditation criteria, ongoing evaluations beyond accreditation requirements may offer a more holistic examination and understanding of program elements. Incorporating accreditation criteria into evaluation processes helps maintain adherence to national and state standards of excellence.

Historical Perspective and Models of Evaluation

Historically, educational program evaluation has evolved from Tyler's Behavioral Objective Model emphasizing linear objectives and summative assessment to more comprehensive models focusing on outcome assessments. Evaluation models like Scriven's Goal-Free, Stake's Countenance, Tyler's Behavioral Objective, Stufflebeam's CIPP, Deming's CQI, and Chen's Theory-Driven Model offer varied frameworks. These models share common elements of setting objectives, measuring processes, and evaluating outcomes for continual improvement.

Program Evaluation Plan and Examples

A program evaluation plan acts as an organized roadmap, comprising elements like evaluation framework, activities, responsible parties, time

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frames, and required accreditation standards. It should facilitate continuous evaluation of program effectiveness. Examples of such plans provide useful benchmarks and outline specific evaluation components.

Evaluation Components: Mission, Curriculum, Teaching, Outcomes

Evaluation starts with examining mission alignment and stakeholder expectations. Curriculum evaluation is crucial, ensuring course and program objectives align for progressive student learning. Teaching effectiveness is assessed through multiple evaluation methods including student feedback, peer reviews, and examination of teaching materials. Furthermore, evaluating teaching effectiveness involves assessing strategies employed and correlating teaching methods with actual student learning.

Admission, Progression, and Graduation Policies

Admission, progression, and graduation (APG) policies must align with program goals, ensuring enough qualified students for program sustainability. Evaluation of these policies involves reviewing admission criteria, progression fairness, retention strategies, and monitoring student complaints and appeals as part of ongoing improvement processes.

Faculty and Resource Evaluation

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Sufficient numbers of qualified faculty are essential for program success. Faculty evaluation involves examining credentials, development opportunities, and scholarship activities that support program goals. Learning resources, including facilities, technology, and libraries, also require regular evaluation to ensure they meet program and student needs.

Administrative Effectiveness and External Partnerships

The qualifications and skills of program administrators contribute significantly to program effectiveness, requiring structured evaluations to ensure administrative roles support program missions. Additionally, maintaining external partnerships with educational institutions and health agencies is crucial, involving evaluations of collaborative agreements and advisory boards for program improvements.

Conclusion and Program Improvement

Program evaluation is a complex process requiring continuous review and adaptation to enhance educational quality. Setting realistic benchmarks, regularly reviewing evaluation plans, and focusing on program outcomes contribute to ongoing improvements. Comprehensive evaluation strategies should consider all program elements and utilize reliable and valid assessment measures to ensure program decision-makers have the information necessary to implement effective changes.

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Chapter 27 Summary: 27: The Accreditation Process

The chapter, authored by Michael J. Kremer and Betty J. Horton, delves into the complexities of the accreditation process for nursing programs in the United States, emphasizing its longstanding history of over 100 years as a voluntary practice to ensure quality in nursing education. Accreditation is differentiated from regulation, with accreditation focusing on maintaining educational standards through voluntary assessments conducted by agencies like the Accreditation Commission for Education on Nursing (ACEN) and the Commission on Collegiate Nursing Education (CCNE), both of which are recognized by the U.S. Department of Education (USDE).

Key elements of the accreditation process include the preparation of a self-study document, the utilization of consultants, and an onsite visit conducted by a team of peers. This structured, peer-driven evaluation ensures programs meet or exceed established educational standards. These evaluations consider various aspects such as curricula, faculty qualifications, student support services, resources, and program outcomes.

The chapter further explores different categories of accrediting agencies, including institutional and programmatic, and highlights the vital role of agencies like ACEN and CCNE. These bodies not only assure quality but also serve as gatekeepers, facilitating access to federal funds and approving the transferability of credits, thereby opening more opportunities for

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graduates.

ACEN's mission extends support across various nursing education levels, including practical, diploma, associate, baccalaureate, master's, post-master's, and clinical doctorate programs. Recognized by CHEA (Council for Higher Education Accreditation), ACEN follows a four-step accreditation process involving an exhaustive self-review, external assessments, and peer evaluations, providing transparency and accountability.

Similarly, the CCNE emerged in 1998 to oversee baccalaureate and higher-degree nursing programs. The CCNE follows a mission-driven approach, promoting innovation and continuous improvement, underpinned by values of trust, integrity, and inclusivity. Its accreditation entails thorough self-assessment reports, site visits, and evaluations aligned with professional nursing standards and guidelines. Unlike ACEN, CCNE does not serve as a Title IV gatekeeper.

The NLN Commission for Nursing Education Accreditation (NLN CNEA), established in 2013, seeks to enrich the accreditation landscape by aligning processes with NLN's core values of caring, diversity, integrity, and excellence. It aims to accredit practical/vocational, diploma, associate, baccalaureate, master's, and clinical doctorate programs, though without Title IV gatekeeping functions.

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A systematic approach is advised for programs preparing for accreditation, ensuring all criteria are met and outcomes documented. Comprehensive self-studies, articulation of program strengths and weaknesses, and strategic use of assessment data to inform improvements are vital. External consultants can offer critical perspectives, simulating site visits to prepare faculty and administration for the real evaluation.

Finally, the chapter underscores the importance of preparing adequately for the onsite visit, with a well-organized resource room for evaluators and thorough documentation to substantiate compliance with accreditation standards. The decision-making process culminates with a report submitted by a peer evaluation team, opportunities for response by the nursing program, and final adjudication by the Board of Commissioners.

Accreditation outcomes benefit students, programs, and the wider public by assuring quality in educational provision and enhancing professional standards.

Overall, the chapter illustrates how accreditation serves as a catalyst for continuous quality improvement and fosters institutional accountability, contributing to the advancement of nursing education standards and practices.

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